

## Savings Monitor As at 31st December 2019

The savings monitor below has been summarised to report on:

- savings which are judged as at having no expectation of delivery in 2019-20;
- savings which have been mitigated in 2019-20 which still require long term achievable plans into 2020-21; and
- demonstrate if /how the 2019-20 unachieved savings roll forward into the 2020-21 budget plan.

Portfolio	Activity	2019-20		2020-21		Comments
		Dec-19	Dec-19	Unachieved savings from 2019-20 rolled forward into 2020-21 budget		
		£000				
Adults & Health	Use of the Minimum Income Guarantee for working age adults - higher customer contributions for around 1700 people <b>(Published Cabinet Member decision)</b>	150	R	150	A	Timing risk in 2019-20. Saving still expected to be delivered in full, but over a longer period because the policy change was applied from October rather than April and due to the transitional arrangements agreed by the County Council.
Adults & Health	Revenue savings from capital investment re Westergate	100	R	100	A	Timing risk in 2019-20. Saving still expected to be delivered in full, but over a longer period because of construction delays. Mitigation has been planned elsewhere in the Adults budget, so it will not lead to overspending.
Adults & Health	Reform of Lifelong Services (split between Adults, Children's and Education remains subject to confirmation)	500	R	500	A	Timing risk in 2019-20. As part of the Adults Budget Recovery Plan, actions are being progressed to avoid this becoming a recurring pressure in 2020-21.
Adults & Health	Staffing Review - across Children, Adults, Families, Health and Education (People Services)	125	R	125	A	Timing risk in 2019-20. The budget for 2020-21 provides for the saving to be delivered in full.
Children & Young People	Provision of care leavers accommodation <b>(Published Cabinet Member decision)</b>	290	R	290	A	Delays in identifying suitable premises mean that this savings target is unlikely to be realised in full in 2019-20. A sum of £0.1m is now thought to be more likely, with the remaining £0.290m being delivered in 2020-21. Further analysis has been undertaken of likely savings achieved within 2019-20 enabling £0.1m to have a revised RAG rating of 'met' (green).
Children & Young People	IPEH: New proposals, including absorption of Think Family Grant <b>(£0.56m: Published Cabinet Member decision)</b>	600	R	0		Savings of £1m have been delivered permanently. A further £1.35m of projected underspending in 2019-20 in Early Help and Intentionally Homeless is available to temporarily mitigate the balance rated as at significant risk. The permanent delivery of £1.95m in total is not expected to be achieved in 2019-20.
Children & Young People	Growth in numbers of in-house foster carers as part of the Fostering Improvement Plan	300	R	0		Following the Ofsted inspection report published in May 2019, numbers of Children Looked After placements have increased to unprecedented levels. In addition, there has been a higher level of leavers from the foster care service through a combination of retirements and tighter reviews of carers leading to more being decommissioned than had previously been the case. These two factors together have meant that the planned savings will not be deliverable for the foreseeable future. The proportion of foster care placements purchased internally has reduced from an average of 68.7% in 2018/19 to an average of 66.2% for the year to date.
Children & Young People	Implement Children Looked After commissioning strategy	840	R	190	A	Following the Ofsted inspection report published in May 2019, numbers of Children Looked After placements have increased to unprecedented levels, which means the savings assumed from the implementation of the commissioning strategy developed before the inspection will not now be delivered in 2019-20. The outlook for the longer term delivery of the majority of the saving is poor, however the sum assigned to placements for the 16+ age group (£0.190m) should be deliverable in 2020-21 due to the recommissioning of these services leading to efficiencies.
Children & Young People	Public Law Outline and client expenditure (S17) - embedding of process improvements made in 2017/18	280	R	0		An outcome of the Ofsted inspection findings published in May 2019 is that it will highly likely result in more children subject of court proceedings and/or requiring assistance under Section 17 of the Children & Families Act. This renders these savings unachievable this financial year. As demand for these services is likely to remain at current levels or increase still further, there is no likelihood of savings delivery in the foreseeable future.
Children & Young People	Reform of Lifelong Services (split between Adults, Children's and Education remains subject to confirmation)	500	R	0		At the half year stage, the recovery of Direct Payment surpluses is no higher than the previous financial year. In addition, without a change in policy, simply recovering surpluses does not deliver a permanent saving. This saving has now been reprofiled for delivery in 2021-22, allowing time for a robust delivery plan to be developed.
Economy & Corporate Resou	Provision of Legal Services via the ORBIS partnership	250	R	0		Surrey County Council have announced they are withdrawing from the ORBIS Public Law Partnership. This news, along with increasing number of Children Looked After means that the service are unlikely to achieve this saving.
Economy & Corporate Resou	Whole Council Design	1,500	R	0		
Economy & Corporate Resou	Centralisation of Learning & Development	127	R	0		The plan to centralise the Learning and Development function is unlikely to deliver the full original saving, instead only £0.042m is now expected to be achieved.
Economy & Corporate Resou	Review of Staff Terms and Conditions	180	R	0		Saving is unlikely to be achieved in year, however work is underway reviewing overtime allowances within specific areas.
Economy & Corporate Resou	Cessation of the Outplacement contract	85	R	0		£0.085m for the outplacement contract is no longer expected to be achieved.
Economy & Corporate Resou	Charging PVI Sector training	75	R	0		PVI sector training saving is now likely to only generate a £0.025m saving in 2019-20.
Economy & Corporate Resources	Increased utilisation of the Apprenticeship levy	175	R	175	R	We are unable to pursue this potential income source as we are not an accredited Apprenticeship Levy training provider.
Education & Skills	Transport for pre-school age children. Other Transport Savings	70	R	0		A review of discretionary transport in relation to under 5s indicated that a change in policy would only generate very limited savings, and so the proposal was dropped. Other transport savings initiatives have, however, also been considered. Work undertaken with schools and colleges and parents on travel independence has yielded some in-year cost reductions. There is an increasing body of evidence that some additional direct targeted intervention to travel train pupils/students would more than pay for itself. Students/pupils would gain a valuable life skill to enhance their future life choices as well as dampen demand for taxis and reduce costs in-year. A proposal is currently being worked up for consideration, but this is unlikely to lead to any savings until next financial year.
Education & Skills	Developing additional SSCs <b>(Published Cabinet Member decision)</b>	131	R	131	A	The two nursery SSCs opened in September 2019 as planned. Although commissioning arrangements have been put in place for the SSC at Greenway Primary School, the school is currently being re-brokered to a new multi-academy trust following the RSC's direction that the Castle Trust must cease trading. As a result, the Council has taken the decision to cease the current SSC provision. The SSC at Midhurst Primary School has also been delayed and is not yet fully operational.
Finance	Advertising/sponsorship opportunities	50	R	0		
Finance	Purchasing Card spending - target 10% on contracted spend	460	R	0		A large amount of p-card spend is made in Children's Services. It is expected that the recent increase in Children Looked After will impact of the delivery of this saving, however other areas are being reviewed to determine how much of this saving can be achieved.
Highways & Infrastructure	Review of non-statutory elements of the English National Concessionary Transport scheme	50	R	50	R	Review is currently underway, however, the delay means this saving will not be delivered in 19-20.
Highways & Infrastructure	Highway operations service level review	374	R	374	G	It is will not be possible to deliver this saving in 2019-20 due to the delay to the award of the highway maintenance contract. Saving expected to be made in 2020-21.
Highways & Infrastructure	Income generation - examine scope to increase income from fees and charges, including sponsorship	100	G	100	A	It has not been possible to meet this target, however, the projected £0.150m shortfall on highway income budgets is currently offset by one-off staffing underspending this year due to vacancies held pending the highways redesign.